



# USAG GRAFENWOEHR

---

**COL Brian T. Boyle**  
**9 May 2006**

**Our Mission:** *Manage Army installations to support readiness and mission execution - provide equitable services and facilities, optimize resources, sustain the environment and enhance the well-being of the Military community*

***Leading Change for Installation***

***Excellence***



# Agenda

- Unit Moves by Garrison
- Community Support
- Summary of Critical Issues



# IMA-EURO FY06 Synchronization



## USAG Grafenwoehr & Hohenfels In/Out Summary

Garrison -- Sites	Apr-06	May-06	Jun-06	Jul-06	Aug-06	Sep-06	Oct-06	Nov-06	Dec-06
<b>Grafenwoehr</b>									
<b>Rose Barracks (South Camp/Vilseck) 3/1, HSC/B/94th</b>	272	267	99	215	36	31	21	9	7
<b>Rose Barracks (South Camp/Vilseck) 2d CR</b>	0	343	880	898	1136	253	0	0	0
<b>East Camp (Graf) 12th</b>	56	140	2	0	0	0	0	0	0
<b>Hohenfels A/94th</b>	91	87	17	14	13	10	6	5	4
<b>Sub Total of Sites</b>	<b>465</b>	<b>749</b>	<b>1015</b>	<b>1127</b>	<b>1185</b>	<b>294</b>	<b>27</b>	<b>14</b>	<b>11</b>
						<b>41</b>			
Red Font - Sites Down (-)					116	Green Font - Sites Increasing (+)	229	49	12
363	5	48	8	89	11	5			
Monthly movement	6	3	8	8	36	3	27	14	11
Van Patten/IMA-EURO FY06 Synchronization	474-2102/james.vanpatten@us.army.mil	3							



# IMA-EURO FY06 Synchronization



## USAG Grafenwoehr & Hohenfels Cmty Support Summary Non-Garrison Services

Community Agencies	CURRENT STATUS			REMARKS
	RED	AMBER	GREEN	
Staffing	Hours of Operation	Overall Status		
DECA (COMMISSARY)	GREEN	GREEN	GREEN	Graf 2 x Commissary – one available 7 days a week; Hohenfels normal hrs
DODDS (SCHOOLS)	GREEN	GREEN	GREEN	New Middle School/ Renovation HS
BANK SERVICES	GREEN	GREEN	GREEN	Opening new credit union at Grafenwoehr
AAFES ESSENTIAL SERVICES	GREEN	GREEN	GREEN	Hours increasing as poulation grows/ new complex in Graf
AAFES CONCESSIONS	GREEN	GREEN	GREEN	Hours increase as population grows
AAFES RETAIL SERVICES	GREEN	GREEN	GREEN	Rental Cars avaialbe at all communities
AAFES ENTERTAINMENT SERVICES	GREEN	GREEN	GREEN	Hours/number of events increase as population grows
PERSONNEL DETACHMENT	GREEN	GREEN	GREEN	Extraordinarily meeting the requirement (Gains and Losses) while preparing for deployment – Await PSDR challenges
MEDICAL SERVICES	AMBER	GREEN	AMBER	ISR C3 - PM (Noise, Assessments); Active Duty underlap/Shortage, Hiring action approval delay;
POSTAL DETACHMENT (POST OFFICES)	GREEN	GREEN	GREEN	Awaiting PSDR
FINANCE	GREEN	GREEN	GREEN	Awaiting PSDR

**Red - No staff. No hours of service operation.**

**Green - Normal staffing. Normal hours of operation.**

**Amber - Less than normal staffing. Reduced hours of operation.**



# IMA-EURO FY06 Synchronization



## USAG Grafenwoehr & Hohenfels Cmty Support Summary Garrison Services

GARRISON SERVICES	CURRENT STATUS			REMARKS
	Staffing	Hours of Operation	Overall Status	
MWR FOOD FACILITIES	GREEN	GREEN	GREEN	ISR C4 - NIBD
MWR RECREATIONAL SERVICES	GREEN	GREEN	GREEN	ISR C4 - Surveys, Manpower, Data
LODGING	GREEN	GREEN	GREEN	ISR C3 - Occupancy Rate
YOUTH SERVICES/CHILD DEVELOPMENT	GREEN	GREEN	GREEN	ISR C3 - SLO
ARMY COMMUNITY SERVICE (ACS)	GREEN	GREEN	GREEN	ISR C4 - Data, Manpower
COMMUNITY MAIL ROOMS	AMBER	GREEN	AMBER	2d CR Reception Manpower
EDUCATION CENTER/COLLEGES	GREEN	GREEN	GREEN	ISR N/A
WELCOME CENTER (ITC/CPF)	AMBER	GREEN	AMBER	2d CR Reception Manpower
HOUSING OFFICE SERVICES	GREEN	GREEN	GREEN	ISR C4 - Occupancy Rate
CHAPLAIN/RELIGIOUS SERVICES	GREEN	GREEN	GREEN	ISR C1; Need a Catholic Priest!
MILITARY POLICE	AMBER	GREEN	AMBER	ISR C4 - DA 4833's; manning/Desk SGTs
LEGAL	GREEN	GREEN	GREEN	ISR C2 - Manpower
DINING FACILITIES	AMBER	GREEN	AMBER	2d CR Reception; ISR C4 - Utilization
TRANSPORTATION (SHUTTLE)	AMBER	GREEN	AMBER	2d CR Reception Funding/Manpower; ISR C1

Red - No staff. No hours of service operation.

Green - Normal staffing. Normal hours of operation.

Amber - Less than normal staffing. Reduced hours of operation.



# IMA-EURO FY06 Synchronization

## Garrison Commanders' Assessment



Current Status	Projected Status
2d CR (SBCT) Vilseck	Nov 06
3rd Bde 1st ID; HSC/B/94th CEB	06
Transformation Projects	07
Facilities Preparations	06
Communications	06
Stryker Fielding & Reception Team (QOL/Reception)	06
EB-G Program	FY 09
Major Construction & Renovations	FY 09
Restationing (Based on Project Completion)	TBD
Organizational (Field) Maintenance in Garrison	TBD
Funding for Renovations, Demolitions & Projects	FY 09
DoDDS Portable Classrooms	Aug 06
USAG Hohenfels A/94th	06



## Unfunded Resource Requirements

### No Show Stoppers Today

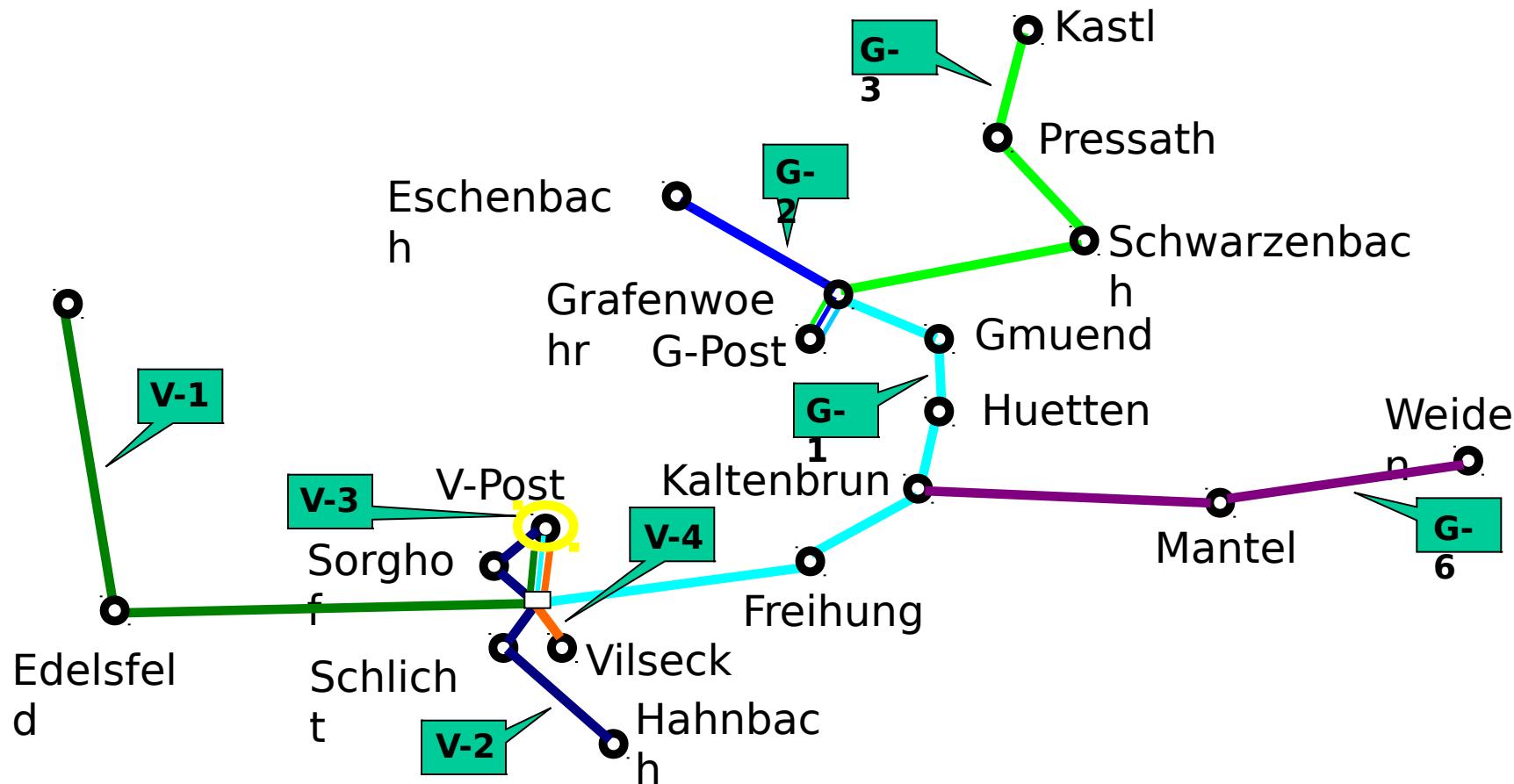
**"Just in time funding"**

- **COMMENT: SOLDIER PATCH/ PAINT FACILITIES**
- **OVERALL IMA- E BASEOPs FUNDING**
- **AUGMENTED STAFFING FOR ITC/ CMR (9) Working drivers (40)**
  
- **EXTENSION CURRENT COOK CONTRACT (DFAC 1)**  
**\$360K**
- **DFAC SALARY DOLLARS FOR MGMT (8) & FSWs (32) [DFAC 2]**  
**\$350K**
- **FUNDING FOR TRANSPORTATION (Day Zero/Shuttle)**  
**\$750K**
- **OFFICE FURNITURE FOR SBCT** **1.9M**
  
- **Moving Costs (soldiers cross camps movement)**
- **EBG Furniture**



# Route Map

## Daily Shuttle





## Issues

- Future BASOPs Funding
- TEC Maintenance in Garrison - TBD
- 2d CR Swing Space Requirements due to projects
- Administrative furniture requirements - On hold for South Camp; All EB-G admin space will require; storage lockers in Vilseck (700K)
- Manpower - current and end state
- USAG Hohenfels future units?



## END OF BRIEF

# INSTALLATION MANAGEMENT AGENCY



# ***Sustain, Support and Defend***



# IMA-EURO FY06 Synchronization

Conference # 2



## Unit Summary

SITES -- UNITS	Apr-06	May-06	Jun-06	Jul-06	Aug-06	Sep-06	Oct-06	Nov-06	Dec-06
<b>Grafenwoehr</b>									
<b>Rose Barracks (South Camp/Vilseck) 2d CR</b>	<b>0</b>	<b>343</b>	<b>880</b>	<b>898</b>	<b>1136</b>	<b>253</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>3<sup>rd</sup> Bde 1st ID</b>	<b>25</b>	<b>46</b>	<b>64</b>	<b>190</b>	<b>16</b>	<b>16</b>	<b>10</b>	<b>0</b>	<b>0</b>
<b>HSC/B/94<sup>th</sup> CEB</b>	<b>247</b>	<b>221</b>	<b>35</b>	<b>25</b>	<b>20</b>	<b>15</b>	<b>11</b>	<b>9</b>	<b>7</b>
<b>East Camp (Graf) 12<sup>th</sup> CM</b>	<b>56</b>	<b>140</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Hohenfels</b>									
<b>A/94<sup>th</sup> CEB</b>	<b>91</b>	<b>87</b>	<b>17</b>	<b>14</b>	<b>13</b>	<b>10</b>	<b>6</b>	<b>5</b>	<b>4</b>
<b>Sub Total of Units</b>	<b>465</b>	<b>749</b>	<b>1015</b>	<b>1127</b>	<b>1185</b>	<b>294</b>	<b>27</b>	<b>14</b>	<b>11</b>
						<b>49</b>			
		<b>354</b>	<b>116</b>	<b>229</b>	<b>1</b>				
		<b>4</b>	<b>8</b>	<b>8</b>	<b>1</b>				
						<b>41</b>			
						<b>2</b>			
<b>Red Font - Sites Downsizing(-)</b>									
<b>Green Font - Sites Increasing(+)</b>									
<b>Black Font - Status Quo</b>									
<b>Monthly movement</b>	<b>363</b>	<b>56</b>	<b>3</b>	<b>2</b>	<b>8</b>	<b>6</b>	<b>3</b>	<b>27</b>	<b>14</b>
									<b>11</b>



# USAG Grafenwoehr Issue 1

**Issue: Future Funding**

**Lead: IMA-E**

**Assist: DRM**

**Discussion:** FY06 SRM solved, but late. FY06 BASOPS (-) big issue for DFACs, Trans, and CMRs.

**Options:** Additional BMM, reallocate BASOPS (-) resources, get more \$, do less.

Recommendation: Get More!



# USAG Grafenwoehr Issue 2

**Issue: TEC Maintenance in Garrison**

**Lead: U'R G3 FMD Assist: U'R G4, 21<sup>st</sup> TSC, IMA-E, PAIO, DPW, DOL**

**Discussion:** BCT area maintenance facilities are designed for consolidated maintenance at the Bn level for AR, IN, FA & FSB units. TEC units coming in may still have Co level organizational (Field) maintenance.

**Options:**

**Recommendation:** Wait for TEC Design; insure everyone understands



## USAG Grafenwoehr Issue 3

**Issue:** 2d CR Swing Space due to Renovation Projects

**Lead:** DPW

**Assist:** PAIO

**Discussion:** Several renovation projects will not be completed in time for the 2d CR arrival. Unit arrives May-Aug 06 causing swing space requirements.

**Options:** 1) Garrison identifies all swing space requirements for 2d CR and insure the plan is approved and brief to 2d CR.

**Recommendation:** Garrison DPW and PAI develops a swing space plan to get the unit settled in until end state facilities come on line



# USAG Grafenwoehr Issue 4

**Issue: Administrative Furniture**

**Lead: DOL**

**Assist: Arriving Units, IMA-E, USAREUR**

**Discussion:** New construction, renovated and vacated facilities do not have required admin furniture for arriving units. (inclusive of new EB-G in Graf and Vilseck – motor pool benches/ work areas).

**Options:**

- 1) Identify requirements and purchase new
- 2) Arriving units bring all serviceable furniture
- 3) Relocate from closing/realigning Garrisons

**Recommendation:** Arriving units bring serviceable furniture; identify and relocate existing furniture from other Garrisons; purchase delta. This will be an issue through out the EB-G Program



## USAG Grafenwoehr Issue 5

**Issue: 2d CR Reception Flow and Throughput**

**Lead: FORSCOM, DPTMS, USAREUR , IMA-E**

**Assist: DRM**

**Discussion:** 2d CR arrives May-Aug requiring an increase in capability to receive and Inprocess the units. Manning shortfalls & funding requirements have been identified. Overall reception plan is completed.

**Options:**

**Recommendation:** Provide funding and assist in contract and hiring actions



## USAG Grafenwoehr Issue 6

**Issue: Manpower**

**Lead: IMA-E**

**Assist: DRM**

**Discussion:** Short term (2CR) requirements for DFAC, CMR, approx 50 total. Long term Graf EB-G growth major issue.

**Options:** BMM for CMR, do less for DFACs, provide contract \$ in lieu of increased staffing.

**Recommendation:** Get immediate waiver on approval requirements for RPAs and contracts. Obtain IMA-E and IMA support on way ahead for manpower increases or funding increases to support Graf growth.



## USAG Hohenfels Issue 7

**Issue: Future Stationing**

**Lead: USAREUR GR2  
PAI**

**Assist: IMA-E,**

**Discussion:** A/94<sup>th</sup> CEB is departing. This provides space for a Company size unit that could be stationed in Hohenfels.

**Options:**

**Recommendation:** GR2 determine what type unit to station.



# IMA-EURO FY06 Synchronization

Conference #2



## Back Up Slides



# IMA-EURO FY06 Synchronization



## Conference #2



### Issue: ITC Shortages

**Directorate: HRD**

**Primary POC: Ms. Mizelle @ 475-7271**

**Backup POC: 1LT Gardner @ 475-7140**

**Recommended Solution:** Authorize temporary overhires not exceed 120 days. Work with DOL and DAPS to supply chairs and clipboards at the DAY 1 CPF site.

**Approval Authority:** Garrison

Commander

### Timeline/Milestone

Determine manning	Authorize RPAs	Submit RPAs	Prepared to execute
17 Feb 06	27 Feb 06	1 Mar 06	15 May 06

### Narrative:

- Require two temporary (GS-3) for admin assistance, classroom control and information dissemination in the ITC daily process.
- 3 BCT will provide one BMM (E-4) responsible for the daily operation of the ITC.
- Require tables and chairs to seat 150 Soldiers in the Memorial Gym for Day 1 activities.
- Require 450 clipboards for ITC.

Resource Impact of Recommended Solution			
Personnel	Equipment	Contract \$	Total \$ Req
1 CPF site.			
2 - \$13,373	Clipboards		\$13,373
	Coordination:	Concur	\$ 0
		Non Concur	N/A
	RM / DOL / DPTMS / ASB/DPW		

### Current Status:

Action Required

**A**



# IMA-EURO FY06 Synchronization

## Conference #2



### Issue: CMR Manning Requirements

**Directorate: HRD**

**Primary POC: Ms. Mizelle @ 475-7271**

**Backup POC: 1LT Gardner @ 475-7140**

**Recommended Solution:** Authorize additional overhires.

- Extend 7 current overhires to 1 OCT 06
- Require 2 new overhires

2CR replace four 3BCT BMM in Torch

**Approval Authority:** Garrison Commander

**Timeline/Milestone**

Determine Manning	Authorize RPAs	Submit RPAs	Personnel On-Hand
1 Feb 06	24 Feb 06	27 Feb 06	1 Apr 06

#### Narrative:

- CMR has 5 permanent employees, 4 BMM, and 6 overhires through 1 JUN 06.
- Requirements:
  - CMR currently requires 6 overhires to support mission (pitch mail).
  - Require 8 additional personnel to man in-processing station, man storage facility, process and handle surge of mail (previously relied on 3BCT to provide 4 BMM).
  - Personnel require one month of training.
- 1 Overhire Extended thru 17 Oct

#### Resource Impact of Recommended Solution

Personnel	Equipment	Contract \$	Total \$ Req
13			\$113,178 6

Coordination: Concur Non Concur

RM

**Current Status:**

Action Required

**A**



# IMA-EURO FY06 Synchronization

## Conference #2



### Issue: Building 612 Dining Facility

**Directorate: DOL**

**Primary POC: Mr. Hugh Hardin, 475-1340**

**Backup POC: Mr. Ryan Tillery, 475-8504**

**Narrative:** A second DFAC (Bldg. 612) is required in Vilseck to meet the feeding requirements of 2CR. Bldg. 612 requires a staff (being hired), facility and utility repairs (underway), some serving equipment (ordered), and additional furniture to become operational. Additionally, a 20-foot refrigerated van ("reefer") will be required to store rations.

**Current Status:**

- 1) RPAs for hiring management and DFAs initiated.
- 2) Facility repairs and upgrades initiated; completion mid-JUN.
- 3) Received \$144k funding from IMA-E for serving equipment.
- 4) DFAC furniture from Harvey Barracks DFAC NET 01 SEP 06.
- 5) Field camp DFAC furniture used in the interim.
- 6) 2CR is front-loading 92Gs to eliminate need to contract cooks.

Approval Authority: Commander, USAG Grafenwoehr

#### Timeline/Milestone

Recruit Staff	Begin 612 Repairs	Purchase Equipment	Start Staff Training
01 MAR 06	01 MAR 06	01 MAR 06	01 JUN 06
DFAC Operational			

#### Resource Impact of Recommended Solution

Personnel (mgmnt + DFAs)	Facility + Equipment + Supplies	Contract \$ (cooks req if no 92Gs)	Total \$ Req
\$90k / mo.	\$271k	\$174k / mo	\$361k w/o cooks

#### Coordination:

DRM

DPW

**Issues:** Temporary nature of positions is causing hiring delays

**A**



# IMA-EURO FY06 Synchronization

## Conference #2



### Issue: SBCT Furniture

**Directorate:** DOL

**Primary POC:** Mr. Hugh Hardin, 475-1340

**Backup POC:** Mr. Ryan Tillery, 475-8504

#### **Current Status:**

- 1) Command emphasis needed to fill shortages.
- 2) Transferred control and accountability of Bldg. 728 (furniture storage) to 3<sup>rd</sup> Bde.
- 3) Shortfall currently \$1.9 Million.

Timeline/Milestone			
Furniture Inventory	ID Storage Locations	Cross-level w/ other Garrisons	Order Furniture
01 MAY 06	Complete	15 MAY 06	01 JUN 06
Furn in Place			
01 AUG 06			

Van Patten/MUE-GFW-PAP/DSN 474-2102/james.vanpatten@us.army.mil

**Narrative:** 3<sup>rd</sup> Bde will redistribute furniture IAW 2CR requirements. The DOL, ICW 3<sup>rd</sup> Bde, will provide transportation for the furniture. New Concern—94<sup>th</sup> EN indicated at an IPR that they will retrograde some office furniture to CONUS.

#### **Resource Impact of Recommended Solution**

Gross Furn. \$ Req	\$ Value of Furn. O/H	Net Furn. \$ Req.	
\$4.0 M	\$2.1 M	\$1.9 M	

#### **Coordination:**

Concur	Non Concur

**DRM**

**Other Garrison PBOs as Req'd.**

**Issues:** Still need \$1.9M in furniture.

**R**



# IMA-EURO FY06 Synchronization

## Conference #2



### Issue: Daily Shuttle Bus

**Directorate: DOL**

**Primary POC: Mr. Hugh Hardin, 475-1340**

**Backup POC: Mr. Jose Rodriguez, 475-6343**

**Narrative:** The DOL will provide a modified Daily Shuttle to support 2CR Soldiers until their POVs arrive. The Daily Shuttle will provide transportation between housing areas, Vilseck life support facilities and duty places.

#### **Current Status:**

- 1) Eight (8) contracted busses begin off-post shuttle routes 15 MAY 06.
- 2) All shuttle routes will be activated due to "shotgunning" of quarters assignments.
- 3) Shuttle service will revert to normal schedules and Garrison assets o/a 01 OCT 06.

Approval Authority: Commander, USAG Grafenwoehr

#### **Timeline/Milestone**

Approval for funding	Contracts for busses in place	Train drivers on routes	Implement
?	<b>10 MAY 06</b>	<b>12 MAY</b>	<b>15 MAY</b>

#### **Resource Impact of Recommended Solution**

Contract busses	Total \$ Required		
Eight busses, \$600/bus	<b>~\$667k</b>		

daily Coordination:	Concur	Non Concur

#### **DRM**

#### **DPW Housing**

**Issues:** Identify funds for contract busses

**R**



# IMA-EURO FY06 Synchronization

## Conference #2



### Issue: Individual Military Shuttle

**Directorate: DOL**

**Primary POC: Mr. Hugh Hardin, 475-1340**

**Backup POC: Mr. Jose Rodriguez, 475-6343**

**Narrative:** An Individual Military Shuttle will be made available to 2CR to provide necessary transportation that the Daily Shuttle Busses cannot support. Ten vans and twenty drivers working in two shifts under the control of a central "dispatcher" (SROC) will be required.

#### **Current Status:**

- 1) Ten vans identified.
- 2) 3BCT to provide drivers.
- 3) Vans to be provided to SROC for dispatching.

Approval Authority: Commander, USAG Grafenwoehr

#### **Timeline/Milestone**

Request 20 drivers	Identify vans & drivers	License & train drivers	Implement
<b>01 MAR 06</b>	<b>15 APR 06</b>	<b>10 MAY 06</b>	<b>15 MAY 06</b>

#### **Resource Impact of Recommended Solution**

##### **Personnel**

**20 BMM drivers**  
**Coordination:**

Concur	Non Concur

##### **DPTMS**

##### **DPW Housing**

##### **Supporting Unit (if BMM)**

**Issues:** 3BCT will provide drivers

**A**



# IMA-EURO FY06 Synchronization

## Conference #2



### Issue: Day 0 Transportation

**Directorate: DOL**

**Primary POC: Mr. Hugh Hardin, 475-1340**  
**Backup POC: Mr. Jose Rodriguez, 475-6343**

#### Current Status:

- 1) 3BCT ICW 21<sup>st</sup> TSC working to manifest busses at NUE by Housing Area.
- 2) Currently baggage will be loaded directly from charter planes (NUE) to baggage trucks.
- 3) Identify 10 cargo vehicles from TMP for excess baggage. Each cargo vehicle will require a BMM driver (10 total).
- 4) Estimate two (2) locally contracted busses still required to transport all personnel, pets, CMR packages, and luggage to Housing Areas.

Approval Authority: Commander, USAG Grafenwoehr

#### Timeline/Milestone

Request 6 BMM Monitors	Contract busses		
<b>01 MAR 06</b>	<b>01 MAY 06</b>		

**Narrative:** Day 0 transportation to Housing Areas (for NUE charter arrivals) will piggy-back off of the 21<sup>st</sup> TSC busses from NUE. Day 0 transportation to Housing Areas for FRA arrivals will be locally contracted or use TMP assets.

#### Resource Impact of Recommended Solution

Personnel	Contract \$	Total \$	
01 PPN	\$100 per bus per day	\$107k	Non Concur
<b>Coordination:</b>			
<b>DPTMS (for BMM)</b>			
<b>DRM (funding)</b>			
<b>DPW (quarters assignments)</b>			

**Issues:** Need plan for sorting NUE luggage; requires very close coordination with 21<sup>st</sup> TSC.

**R**



### Issue: Resourcing Funding for 2CR Reception and Inprocessing

Directorate: DRM

Primary POC: Richard H. Beiter, 475-1410

Backup POC: Hans Kammerer, 475-7693

**Recommended Solution:** Continue to closely work with IMA-E to obtain funding. Work with Garrison Staff for Innovative Solutions.

**Approval Authority: use of GWOT Funds**

**ACSIM and DA level.**

RQMT Timeline/Milestone (various, depending on CRITICAL RQMT)	TOT	MP	BOS	SRM
	\$3,964	\$692	\$3,272	\$0
<b>REMAINING</b>	<b>\$350</b>		<b>\$350</b>	<b>\$0</b>
<b>TOTAL</b>	<b>\$4,314</b>	<b>\$692</b>	<b>\$3,622</b>	<b>\$0</b>

**Narrative:** Additional funding required to support the 2CR. Critical issues are Transportation and DFAC Operations.

Received \$2.0M for DODDS Classrooms \$0.5M for SITE PREP and \$1.3M for Facility Requirements.

**SRM Funding available.**

**Current Status:** Funding being worked.

**A**



# IMA-EURO FY06 Synchronization

## Conference #2



### Issue: Resourcing Manpower Requirements for 2CR Reception and Inprocessing

Directorate: DRM

Primary POC: Richard H. Beiter, 475-1410

Backup POC: Hans Kammerer, 475-7693

**Recommended Solution:** Continue to closely work with IMA-E to obtain manpower resources. Work with Garrison Staff for Innovative Solutions (BMM). Hire all as TEMPs, NTE 1 year

**Approval Authority:** USAG Grafenwoehr  
**Timeline/Milestone (various, depending on RQMT)**

PROP	RQMT	PROC.
DOL	40	8 at IMA-E
HRD	16	4 at IMA-E
TOTAL	56	12

**Narrative:** Additional personnel are required to support the 2CR.

Requirements range from opening second DFAC, increased CMR, short term transportation, housing, and community services.

\*Pending-increases for Mail Clerks,

Drivers

### Resource Impact of Recommended Solution

Personnel	Equipment	Contract \$	Total \$ Req
Cdr			

Coordination:	Concur	Non Concur
Deputy Garrison Commander		

Current Status:	A
Manpower being worked.	